ANNUAL CORPORATE GOVERNANCE REPORT OF MANULIFE FINANCIAL PLANS, INC.

For the Fiscal Year Ended				
2022				
Certificate of Authority No.				
PN-2022-07-R				
Province, country of other jurisdiction of incorporation or organization				
Philippines				
Address of principal office				
10F NEX Tower, 6786 Ayala Avenue, Makati City, Philippines 1229				
Company's telephone number				
+63 2 8884 7000				
Former name, address, or fiscal year if changed since last report				
N/A				

	ANNUAL COR	PORATE GOVERNANCE REPORT				
	The Board's Governance Reponsibilities					
	Compliant/ Non-Compliant	Additional Information	Explanation			
Principle 1: The company should be headed by a competent, work term best interest of its shareholders and other stakeholders	ing board to foster the long-te	rm success and sustainability of the corporation in a matter co	nsistent with its corporate objectives and the long-			
Recommendation1.1.						
Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector. Board has an appropriate mix of competence and	Compliant		In 2022, the Board was composed of seven members each with experience relevant to the Company, as seen in the MP Annual Report. The			
expertise.	Compliant	Manulife Philippines 2022 Annual Report	Skills and Diversity Matrix also illustrates the			
3 Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and	·	Board Skills and Diversity Matrix Corporate Governance Manual, p. 16-18 Corporate Secretary's Certificate on CEO Melissa Henson	Board's mix of competence, expertise, and diversity in background, gender, and age.			
responsibilities and respond to the needs of the organization.		Corporate Secretary's Certificate on Shared Services with Manulife Philippines	The Corporate Governance Manual states the Directors' requirements for qualification, with additional requirements for Independent Directors.			
	Compliant					
Recommendation 1.2.						
Board is composed of a majority of non-executive directors.		Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 16	In 2022, six out of seven directors were non- executives. Only Director Melissa Henson, Company President and CEO, served as an Executive Director.			
	Compliant	Corporate Secretary's Certificate on CEO Melissa Henson	The Corporate Governance Manual includes provisions on the Board's composition. It states that the Chair shall be a non-executive director, and that a balance shall be kept between executive and non-executive directors.			
Recommendation 1.3.		•	•			
Company provides in its Board Charter or Manual on Corporate Governance a policy on training of directors.	Compliant		All newly elected directors are given an orientation by the Corporate Secretary. They are also enrolled in a corporate governance			
Company provides in its Board Charter or Manual on Corporate Governance an orientation program for first	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 19	seminar by an accredited provider.			
time directors.	Compilant	Corporate Governance Committee Terms of Reference	Annually, directors attend AML/ATF and Code of			

3	Company has relevant annual continuing training for all		•	Business Conduct and Ethics Trainings. They are
	directors.			also encouraged to attend relevant seminars
_		Compliant		and trainings throught the year.
Kec	ommendation 1.4.			T
1	Board has a policy on board diversity.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 16 Board Skills and Diversity Matrix Corporate Secretary's Certificate on CEO Melissa Henson	The Corporate Governance Manual states that no discrimination shall be made based on gender, age, ethnicity, nationality or background, whether social, cultural, political, or religious. The MP Annual Report includes a part on the Board Diversity Policy as well. In choosing nominees to the Board, consideration is given to gender, ethnic background, geographic representation and other personal characteristics that contribute to diversity,
				recognizing that it is skills, experience, and integrity that are most important in assessing candidates and their potential contributions. In 2022, the Board was composed of 4 males and 3 females.
Rec	I I I I I I I I I I I I I I I I I I I			
1	Board is assisted in its duties by a Corporate Secretary.			
1	board is assisted in its duties by a corporate secretary.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 15	The Corporate Secretary is Atty. Abbiegail Sac. Prior to joining the Company, she was the Head of Legal (2016-2018), Head of Legal & Compliance Strategy and Quality Assurance (2018-2019), and Head of Compliance (2020) of another insurance company.
2	Corporate Secretary is a separate individual from the			The Corporate Secretary is Atty. Abbiegail Sac,
	Compliance Officer.	Compliant	Manulife Philippines 2022 Annual Report	while the Chief Legal and Compliance Officer is Atty. Fritzie Tangkia-Fabricante.
3	Corporate Secretary is not a member of the Board of Directors.	Compliant	Manulife Philippines 2022 Annual Report	Atty. Sac is not a member of the Board.
4	Corporate Secretary attends training/s on corporate governance.	Compliant	Manulife Philippines 2022 Annual Report Corporate Secretary's Certificate on Corporate Governance Training for Atty. Abbiegail Sac	Atty. Sac attends corporate governance trainings as well as Mandatory Continuing Legal Education and trainings on Anti-Bribery and Anti-Corruption, Code of Business Conduct and Ethics, Information Protection (Data Privacy), and others.

Rec	Recommendation 1.6.					
1	Board is assisted by a Compliance Officer.		Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 14	Atty. Fritzie Tangkia-Fabricante serves as the Company's Chief Legal and Compliance Officer		
2	Compliance Officer has a rank of Vice President or an equivalent position with adequate stature and authority in the corporation.	·	Manulife Philippines 2022 Annual Report	who has a rank of local SVP. She sits on the parent company MP's Executive Committee and holds a position of stature and authority.		
3	Compliance Officer is not a member of the board.	Compliant	Manulife Philippines 2022 Annual Report	Atty. Tangkia-Fabricante is not a member of the Board.		
4	Compliance Officer attends training/s on corporate governance annually.		Manulife Philippines 2022 Annual Report Corporate Secretary's Certificate on Corporate Governance Training for Atty. Fritzie Tangkia-Fabricante	Atty. Tangkia-Fabricante attends corporate governance trainings as well as Mandatory Continuing Legal Education and trainings on Anti-Bribery and Anti-Corruption, Code of Business Conduct and Ethics, Information Protection (Data Privacy), and others.		

•	•	ı	Explanation		
		er the law, the company's articles and by-laws, and	lother legal pronouncements and guidelines should be clearly		
cholders and other stakeholders	i				
T		1	Cornerate Covernance Manual anymerates the		
best interest of	ompliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 7-11	Corporate Governance Manual enumerates the functions of the board and standards of performance, while the MP Annual Report shows the attendance and frequency of board meetings. Board resolutions and minutes of meetings are available upon request; however minutes of the Annual Stockholders Meeting are available on the website.		
1			-		
w and approval					
nd strategy.	ompliant	Corporate Governance Manual, p. 7-9	See response to 2.1.		
ementation of strategy in order bility and Co	ompliant	Manulife Philippines 2022 Annual Report	Review of business objectives and strategy is done in quarterly board meetings and when deemed necessary.		
L					
ualified Co	ompliant	Manulife Philippines 2022 Annual Report	Sachin Shah is the Chair and his profile is provided in the MP Annual Report.		
<u> </u>					
succession icers and	ompliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual	Director succession and selection criteria is provided for in the Corporate Governance Manual.		
Co t for	ompliant	Corporate Governance Manual	The Manual provides that the board may set a mandatory retirement age for directors, if necessary. Once fixed, directors shall retire at the Annual Meeting immediately following their mandatory retirement age. Currently, the Board has not deemed it necessary to set a retirement age.		
	and accountabilities of the Boatholders and other stakeholders in good faith, best interest of Commentation of strategy in order bility and Commentation of commentation of strategy in order bility and Commentation of commentation of commentation of commentation of strategy in order bility and Commentation of commenta	The Board's Compliant Compliant and accountabilities of the Board as provided under sholders and other stakeholders in good faith, best interest of Compliant w and approval as trategy. Compliant compliant Compliant compliant compliant compliant compliant compliant compliant compliant compliant compliant	and accountabilities of the Board as provided under the law, the company's articles and by-laws, and sholders and other stakeholders In good faith, best interest of Compliant Compliant Comporate Governance Manual, p. 7-11 Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 7-9 Interest of Strategy in order bility and Compliant Compliant Manulife Philippines 2022 Annual Report Compliant Manulife Philippines 2022 Annual Report Compliant Manulife Philippines 2022 Annual Report Compliant Comp		

1	Board formulates and adopts a policy specifying the					
1	relationship between remuneration and performance	Carrallant		Independent directors receive a per diem for		
	· · ·	Compliant		every board and committee meeting attended.		
	of key officers and board members.			_		
2	Board aligns the remuneration of key officers			Independent directors do not participate in		
	and board members with long-term interests of the	Compliant	Manulife Philippines 2022 Annual Report	discussions or deliberations involving their		
	company.		Corporate Governance Manual	remuneration.		
3	Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant	Amended By-laws, Art. IV, Sec. 11 Corporate Governance Committee Terms of Reference	It is within the functions of the Corporate Governance Committee to adopt policies on remuneration of directors, senior management, and corporate officers consistent with the Company's culture and strategy and given the business climate.		
Recon	nmendation 2.6					
1	Board has a formal and transparent board nomination	Camaliant		Cornerate Covernance Manual provides for		
	and election policy.	Compliant		Corporate Governance Manual provides for		
2	Board nomination and election policy is		1	director selection criteria, election, term, and		
	disclosed in the company's Manual on Corporate	Compliant		succession. The Corporate Governance		
	Governance.	compilant.	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 18-21 Corporate Governance Committee Terms of Reference Corporate Secretary's Certificate on Share Ownership	Committee oversees this.		
3	Board nomination and election policy includes how the company accepts nominations from minority shareholders.	Compliant		This item is not applicable to the Company which is stock insurance corporation with one owner (shares owned by one entity where qualifying shares are given to nominee directors) (Class 1) (IC CL 2015-23). As stated in the Corporate Secretary's Certificate on Share Ownership, in 2022, of the 2,500,000 issued shares of the Corporation, 2,499,993 shares were owned by Manulife Philippines. The other seven shares were held by the Directors on behalf of MP in their capacity as director.		
4	December 11 to 12					
	Board nomination and election policy includes how the	Compliant		This is overseen by the Corporate Governance		
	board reviews nominated candidates.			Committee which determines the nomination		
5	Board nomination and election policy includes an			and election process of directors with a view of		
	assessment of the effectiveness of the Board's	Compliant		meeting Company needs and ensuring		
	processes in the nomination, election or replacement of		Corporate Governance Manual, p. 20-21	appropriate knowledge, competency, and		
	a director.		Corporate Governance Committee Terms of Reference	expertise. Decisions of this Committee are		
6	Board has a process for identifying the quality of		corporate dovernance committee reinis of Reference	reviewed by the Board of Directors.		
	directors that is aligned with the strategic direction of	Compliant		reviewed by the board of Directors.		
	the company.					
	Recommendation 2.7					

1	Board has overall responsibility in ensuring that there is			
1	a group-wide policy and system governing related party	Compliant		
	transactions (RPTs) and other unusual or infrequently	Compliant		Directors, officers and employees are required
	occurring transactions.			by the Company's Code of Business Conduct
2	RPT policy includes appropriate review and approval of			and Ethics to immediately report their interest
	material RPTs, which guarantee	Compliant		in transactions and any actual or potential
	fairness and transparency of the transactions.			conflict of interest. Directors and executives are
3				also required to abstain from participating in
				any discussion on a particular subject that they are conflicted on.
				are connected on.
				Any related party transactions are conducted in
			Manulife Philippines 2022 Annual Report	such a way as that they are fair and at arm's
			Related Party Transaction Committee Terms of Reference	length and subject to appropriate review and
			2022 Audited Financial Statement	approval process. The Related Party Transaction
	DDT notice anaparases all antities within the group			Committee reviews and approves material RPTs
	RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and	Compliant		that may be entered into. The Committee is
	complexity of operations.	Compliant		composed of a majority of independent
	complexity of operations.			directors.
				The Company's RPTs are primarily related to
				shared services with its parent company and
				subsidiaries, reinsurance agreements,
				investment management agreement, and regional office allocations.
				regional office anocations.
Recor	nmendation 2.8			
1	Board is primarily responsible for approving the			
	selection of Management led by the Chief Executive		Manulifa Philippings 2022 Appual Report	The Deard is responsible for monitoring and
	Officer (CEO) and the heads of the other control	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 7-8	The Board is responsible for monitoring and evaluation of executive performance, hiring,
	functions (Chief Risk Officer, Chief Compliance Officer	Compilant	Corporate Governance Committee Terms of Reference	compensation, assessment, development, and
	and Chief Audit Executive).		Corporate dovernance committee Terms of Reference	succession.
2	Board is primarily responsible for assessing the			33333310111
2	performance of Management led by the Chief Executive			All officers VP level and above are subject to
	Officer (CEO) and the heads of the other control	Compliant	Corporate Governance Manual, p. 7-9	Board approval, after endorsement by the
	functions (Chief Risk Officer, Chief Compliance Officer	Compliant	Corporate Governance Mandal, p. 7-9	Corporate Governance Committee.
	and Chief Audit Executive).			
Recor	nmendation 2.9			
1	Board establishes an effective performance			
	management framework that ensures that			
	Management, including the Chief Executive Officer	Compliant		
	performance is at par with the standards set by the	·		
	Board and Senior Management.		Corporate Governance Manual, p. 7-9	See response to 2.8.

2	Board establishes an effective performance			
-	management framework that ensures that personnel's			
	performance is at par with the standards set by the	Compliant		
	Board and Senior Management.			
Recor	nmendation 2.10		•	
1			Manulife Philippines 2022 Annual Report on the Audit	
	Peard overcos that an appropriate internal central	Compliant	Committee	See 2.7 on RPTs and the RPT Committee.
	Board oversees that an appropriate internal control	•	Corporate Governance Manual, p. 6	
	system is in place.		,,,	The Audit Committee assists the Board in its
2	The internal control system includes a		Corporate Governance Manual, p. 23	oversight role with respect to financial
	mechanism for monitoring and managing potential	Compliant	Manulife Philippines 2022 Annual Report on the Related	information, audit functions, compliance, and
	conflict of interest of the Management, members and	Compilant	Party Transactions Committee	risk management. After each committee
	shareholders.		, and the management committee	meeting, the Audit Committee reports to the
3	Board approves the Internal Audit Charter.			Board.
				The Audit Committee has oversight over the
		Compliant	Audit Committee Terms of Reference	internal audit function and reviewes its scope
		Compliant	Addit Committee Terms of Reference	and independence, the internal audit plan,
				periodic reports and activities, and internal
				control procedures.
Recor	nmendation 2.11		•	
	Board oversees that the company has in place a sound			See 2.10 on the Audit Committee.
	enterprise risk management (ERM) framework to	Compliant	Corporate Governance Manual, p. 6	
	effectively identify, monitor, assess and manage key	copac	oo, porate covernance manaa, pro	The Audit Committee has oversight of the risk
1	business risks.			management program of the Company and
2	The risk management framework guides the			reviews regular reports, periodic findings, and
	Board in identifying units/business lines and enterprise-			management response to risk incidents.
	level risk exposures, as well as the effectiveness of risk			
	management strategies.			Business risk and risk management mechanisms
		Compliant	Manulife Philippines 2022 Annual Report	and internal controls are among the matters
			Corporate Governance Manual, p. 6 -7	put before the Board.
				The NAD Annual Depart of the second barries
				The MP Annual Report gives a comprehensive
				description of the Company's risk management framework.
Dani	I amountation 2.12			municwork.
recor	mmendation 2.12 Board has a Board Charter that formalizes and clearly			The Corporate Governance Manual formalizes
1	states its roles, responsibilities and accountabilities in	Compliant		and clearly establishes such matters as board
	carrying out its fiduciary duties.	Compilant	Corporate Governance Manual	mandate and standards of performance. This is
2	Board Charter serves as a guide to the directors in the		Amended By-laws, Art. IV	found on the Company's website.
_	performance of their functions.	Compliant		Todala c the company s website.
3	Board Charter is publicly available and posted on the			Additionally, the Amended By-laws, in Art. IV
	company's website.	Compliant		provides for certain rules for the Board.

		ANNUAL CORPORATE O	GOVERNANCE REPORT	
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		Compliant/ Non-Compliant	Additional Information	Explanation
party contai	ole 3: Board committees should be set up to the extent poss transactions, and other key corporate governance concerns, ned in a publicly available Committee Charter.			
recon	Board establishes board committees that focus on	Compliant	1	The Company has the following committees
1	specific board functions to aid in the optimal performance of its roles and responsibilities.	Сотрпат	Manulife Philippines 2022 Annual Report Corporate Governance Manual Corporate Secretary's Certificate on Shared Services with Manulife Philippines	which are joint with its parent company Manulife Philippines: Corporate Governance Committee, Audit Committee (which also has oversight over Risk functions), and Related Party Transactions.
Recon	nmendation 3.2		•	
1	Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	Compliant	Corporate Governance Manual Audit Committee Terms of Reference	The Audit Committee oversees the following functions: internal audit, finance, compliance, and risk. More details are found in the Corporate Governance Manual and Audit Committee Terms of Reference. The Committee also recommends the appointment of the external auditor.
2	Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.	Compliant	Corporate Governance Manual Manulife Philippines 2022 Annual Report	In 2022, the Audit Committee was composed of directors Jannette Pena, Rhoda Regina Rara Conrado Favorito, Matthew Lawrence, and Anthony Buchanan. Majority of the members and its chair were independent directos.
3	All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	Corporate Governance Manual Audit Committee Terms of Reference Manulife Philippines 2022 Annual Report	The Annual Report shows the committee members and their profiles. Committee members have the approprite expertise and competency to act in their functions. Members include lawyers, a controller/acccountant, and an IT practitioner.
4	The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	Manulife Philippines 2022 Annual Report on Janette Pena	Chair Janette Pena does not chair any other committee.

1	Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Compliant	Corporate Governance Manual, p. 5-6 Corporate Governance Committee Terms of Reference	The Corporate Governance Committee has oversight over all corporate governance matters, nominations to the board, appointment of officers, and remuneration structure for directors, management, and officers.
2	Corporate Governance Committee is composed of at least three members, majority of whom should be independent directors.	Compliant	Manulife Philippines 2022 Annual Report	In 2022, Committee members included Rhoda Regina Rara, Janette Pena, Conrado Favorito, Matthew Lawrence, and Sachin Shah. Majority were independent directors. The MP Annual Report contains the members' profiles.
3	Chairman of the Corporate Governance Committee is an independent director.		Manulife Philippines 2022 Annual Report on Rhoda Regina Rara	In 2022, the chair was Rhoda Regina Rara, an independent director.
Recon	nmendation 3.4			
1	Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	Compliant		As explained in CL 2021-71, a BROC is generally for conglomerates and companies with a high risk profile. A BROC was not constituted for this Company.
2	BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.	Compliant	Corporate Governance Manual, p. 6-7	Instead, the recommendation under 3.2 of the same CL was followed, thus having its Audit Committee perform the functions of a BROC.
3	The Chairman of the BROC is not the Chairman of the Board or of any other committee.	Compliant	Manulife Philippines 2022 Annual Report	
4	At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant		
Recon	nmendation 3.5			
1	The Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.	Compliant	Corporate Governance Manual, p. 7 Manulife Philippines 2022 Annual Report Related Party Transaction Committee Terms of Reference	The Related Party Transaction Committee reviews and approves material RPTs that may be entered into.

2	RPT Committee is composed of at least three non- executive directors, majority of whom should be independent, including the Chairman.		Corporate Governance Manual, p. 7 Related Party Transaction Committee Terms of	In 2022, the Related Party Transaction Committee was composed of directors Jannette Pena, Rhoda Regina Rara, Conrado Favorito, and Matthew Lawrence, all non- executives. Majority of the members including its chair were independent directors.
Recon	nmendation 3.6			
1	All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources, and other relevant information		Corporate Governance Committee Terms of Reference	Each Committee has its own charter which states each committee's roles and responsibilities, membership, stucture, operation, and specific duties. These are all
2	Committee Charters provide standards for evaluating ther performance of the Committees		Audit Committee Terms of Reference Related Party Transaction Committee Terms of	available on the website.
3	Committee Charters were fully disclosed on the company's website.	Compliant	Reference	

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		The Board's Governa	nce Reponsibilities	
		Compliant/ Non-Compliant	Additional Information	Explanation
	ple 4: To show full commitment to the company, the director ent time to be familiar with the corporation's business.	ors should devote the time and att	ention necessary to properly and effectively	perform their duties and responsibilities, including
Recor	nmendation 4.1			
1	The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.	Compliant	Corporate Governance Manual, p. 21-22 Manulife Philippines 2022 Annual Report	The Corporate Governance Manual details information on the frequency, notices, attendance, location, quorum, and voting for board meetings. Rules on remote attendance by videoconference follow SEC MC No. 6, Series of
				2020.
2	The directors review meeting materials for all Board and Committee meetings.	Compliant		The Manual states that directors are expected to prepare appropriately for meetings by
3	The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.			reviewing materials, to actively participate in deliberations, and ask relevant questions.
		Compliant	Corporate Governance Manual, p. 9-10	During meetings, questions are put forth by directors which are answered in the current meeting or, if the answers are not available at present, in the next meeting.
				Minutes of meetings are available upon request.
Recor	nmendation 4.2			•
1	Non-executive directors concurrently serve as directors to a maximum of five Insurance Commission Regulated Entities (ICREs) and publicly-listed companies to ensure that they have sufficient time to fully prepare for meetings, challenge Management's proposals/views, and oversee the long-term strategy of the company.	Compliant	Corporate Governance Manual, p. 10-11 Manulife Philippines 2022 Annual Report	Directors shall submit themselves to a low indicative limit of four or lower on membership in other corporate boards. The same low limit applies to independent directors who serve as full-time executives in other corporations.
Recor	nmendation 4.3			
1	The directors notify the company's board where he/she is an incumbent director before accepting a directorship in another company.	Compliant	Manulife Philippine 2022 Annual Report	The Board of Directors is notified of each member's directorships in other companies.

		ANNUAL CORPORATE G	OVERNANCE REPORT	
		The Board's Governa	· ·	_
		Compliant/ Non-Compliant	Additional Information	Explanation
-	iple 5: The board should endeavor to exercise an objective a	nd independent judgment on all co	orporate affairs.	
Reco	mmendation 5.1			
1	The Board is composed of at least twenty percent (20%) independent directors.	Compliant	Manulife Philippines 2022 Annual Report Corporate Secretary's Certificate on Shared Services with Manulife Philippines	Except for one member, the Board of Directors of MFP is composed of the same members as the Board of Manulife Philippines.
Reco	mmendation 5.2			
1	The independent directors possess all the necessary qualifications and none of the disqualifications to hold the position.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual	The Manual states the process for appointmen of directors which was adhered to in the appointment of the current independent directors. Profiles for independent directors Janette Pena, Rhoda Regina Rara, and Conrado Favorito are provided in the MP Annual Report
Reco	mmendation 5.3		•	
1	The independent directors serve for a maximum cumulative term of nine years. As far as Insurance Companies are concerned, the foregoing term limit shall be reckoned from 02 January 2015 while the reckoning date for the Pre-Need Companies and Health Maintenance Organizations shall be from 21 September 2016. For other covered entities, all previous terms served by existing Independent Directors prior to the effectivity of this Circular shall not be included in the application of the term limit prescribed in this item.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual	Independent Directors Rhoda Regina Rara and Janette Pena have served the company since 2007. However, considering the reckoning date of 02 January 2015, in 2022 they each fulfilled seven years of service. Director Rara resigned as Independent Director in 20 April 2023. In 2023, Director Pena is currently on her eighth year of service (counting from 2015). Conrado Favorito has served the board since 2018.
2	The company bars an independent director from serving in such capacity after the term limit of nine years.	Compliant	Corporate Governance Manual, p. 19	Independent Directors can serve as such for a maximum cumulative term of nine years reckoned from 02 January 2015.
3	In the instance that the company retains an independent director in the same capacity after nine years, the board submits to the Insurance Commission a formal written justification and seek shareholders' approval during the annual shareholders' meeting.	Compliant	Corporate Governance Manual, p. 19	This is not applicable to the Company as no current independent director has met their term limit.

1	The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals	Compliant	Manulife Philippines 2022 Annual Report Corporate Secretary's Certificate on CEO Melissa Henson	Sachin Shah is the Chairperson, while Melissa Henson is the Chief Executive Officer.
2	The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	Compliant	Corporate Governance Manual	The Manual clearly outlines the roles and responsibilities of the Chair and CEO, which are clearly defined.
Reco	mmendation 5.5			
1	If the Chairman of the Board is not an independent director or where the roles of Chairman and CEO are being held by one person, the Board should designate a lead director among the independent directors.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 16	Sachin Shah is the Chairperson, while Melissa Henson is the Chief Executive Officer. The Chair is not an independent director. Director Conrado Favorito was appointed Lead Independent Director on 20 August 2021.
Reco	mmendation 5.6			
1	Directors with material interest in a transaction affecting the corporation should abstain from taking part in the deliberations for the same.	Compliant	Corporate Governance Manual, p. 23	The Corporate Governance Manual specifies the procedure for conflicts of interest involving board members which includes abstaining from a vote when a material interest is present. In appropriate circumstances, directors will declare their position and absent themselves not only from the vote but also the discussion.
Reco	mmendation 5.7			1
1	The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the corporation.	Compliant	Minutes of the Audit Committee Meetings	The Audit Committee members are all non- executive directors. Attendance at meetings with the External Auditor on 29 April 2022 and 4 November 2022 show that no executive director attended these meetings.
2	The meetings are chaired by the lead independent director.	Compliant	Manulife Philippines 2022 Annual Report	Director Conrado Favorito was appointed Lead Independent Director on 20 August 2021. However, it is Director Janette Pena, Audit Committee Chair who leads Audit Committee meetings.

	ANNUAL CORPORATE GOVERNANCE REPORT				
		The Board's Governa	nce Reponsibilities		
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Princ	iple 6: The best measure of the Board's effectiveness is thro	ugh an assessment process. The Bo	ard should regularly carry out evaluations to ap	praise its performance as a body, and assess	
whet	her it possesses the right mix of backgrounds and competen	cies.			
Reco	mmendation 6.1				
	The Board conducts an annual assessment of its	6 1: 1		The board and its chair are annually evaluated	
1	performance as a whole.	Compliant		in accorance with the Manual. A sample survey	
	The performance of the Chairman is assessed	Compliant	7	is provided in the Manual's Appendix.	
2	annually by the Board.	Compliant	C		
	The performance of the individual member of the Board	Compliant	Corporate Governance Manual, p. 21; 26-32	In 2022, the Survey was sent out to all	
3	is assessed annually by the Board.	Соттриатт	Secretary's Certificate on 2022 Board and Committee Year End Survey	members via email and responses were	
4	The performance of each committee is assessed annually by the Board.	Compliant	committee real End survey	recorded electronically. A summary of the responses was collated by the Corporate Secretary.	
		Compliant	Corporate Governance Committee Terms of	This is provided for in the Corporate Governance Committee Terms of Reference.	
5	Every three years, the assessments are supported by an external facilitator.	Сотрист	Reference	Assessment by an external facilitator is being scheduled for 2023, which is the third year of the Company's submission of the ACGR in compliance with CL 2020-72.	
Reco	mmendation 6.2				
1	Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	Corporate Governance Manual, p. 21; 26-32	See response to 6.1.	
2	The system allows for a feedback mechanism from the shareholders.	Compliant]		

		ANNUAL CORPORATE G	OVERNANCE REPORT	
		The Board's Governa	nce Reponsibilities	
		Compliant/ Non-Compliant	Additional Information	Explanation
Princi	ple 7: Members of the Board are duty-bound to apply high	ethical standards, taking into accou	nt the interests of all stakeholders.	
Recor	nmendation 7.1			
1	Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	Compliant		The Code of Business Conduct and Ethics can be found on the Company website. It provides standards for ethical behaviour when representing the Company and when dealing with customers, investors, employees, field representatives, external suppliers, competitors, government authorities and the public.
2	The Code is properly disseminated to the Board, senior management and employees.	Compliant	Code of Business Conduct and Ethics Manulife Philippines 2022 Annual Report	The COBE is available on the Company website. Annually, the Code is sent to all directors, officers, and employees and training thereon is conducted.
3	The Code is disclosed and made available to the public through the company website.	Compliant		This is available on the Corporate Governance section of the Company website on: https://www.manulife.com.ph/about-us/our-story/our-affiliates-and-partners/manulife-financial-plans/corporate-governance.html
	nmendation 7.2		_	
1	Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	Compliant	Manulife Philippines 2022 Annual Report	The Chief Compliance Officer reports to the Audit Committee updates on compliance matters including those that relate to business
2	Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.	Compliant	Corporate Governance Manual Audit Committee Terms of Reference	conduct and ethics. They also report on training completion, which includes annual COBE refresher. This is then reported to the Board by the Audit Chair.

	ANNUAL CORPORATE G	GOVERNANCE REPORT	
	Disclosure and	Transparency	
	Compliant/ Non-Compliant	Additional Information	Explanation
Principle 8: The company should establish corporate di	isclosure policies and procedures that are pra	actical and in accordance with best practices and	regulatory expectations.
Recommendation 8.1			
Board establishes corporate disclosure policies a procedures to ensure a comprehensive, accurat reliable and timely report to shareholders and c stakeholders that gives a fair and complete pictic company's financial condition, results and busin operations.	e, other ure of a	Manulife Philippines 2022 Annual Report 2022 Audited Financial Statement	The Annual Report and Audited Financial Statements show the Company's financial conditions, results, and business operations. Further, as stated in the Corporate Secretary's Certificate on Share Ownership, in 2022, of the 2,500,000 issued shares of the Corporation, 2,499,993 shares were owned by Manulife Philippines. The other seven shares were held by the Directors on behalf of MP in their capacity as director. Thus the requirement for corporate disclosures may differ as compared to companies with multiple shareholders.
Recommendation 8.2			
Board fully discloses all relevant and material information on individual board members to even their experience and qualifications, and assess a potential conflicts of interest that might affect to judgment.	any	Manulife Philippines 2022 Annual Report Corporate Governance Committee Terms of Reference	The Corporate Governance Manual outlines the criteria for selection of board members, which includes an assessment of qualifications and review of conflicts of interest, if any. The Corporate Governance Committee ensures that all nominations to the Board are duly deliberated on, reviewed, and evaluated.
Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any poconflicts of interest that might affect their judgr	otential Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Committee Terms of Reference	The Corporate Governance Committee ensures that all nominations for officers VP level and above are duly deliberated on, reviewed, and evaluated.

1	Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.	Compliant	Corporate Governance Manual, p. 19 Manulife Philippines 2022 Annual Report Corporate Governance Committee Terms of Reference Amended By-laws	Under the Company's By-laws, directors shall be entitled to receive only such compensation as may be granted to them by the vote of the stockholders representing at least 70% of the outstanding capital stock. Currently, independent directors receive a per diem for every board meeting attended. Independent directors do not participate in discussions or deliberations involving their remuneration. Other directors do not receive compensation for the performance of their functions.
2	Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.	Compliant	Corporate Governance Committee Terms of Reference	The Corporate Governance Committee establishes a procedure for determining the remuneration of senior management and corporate officers consistent with the Company's culture and strategy. It monitors the structure and level of remuneation relative to other companies in the industry.
3	Company discloses the remuneration on an individual basis, including termination and retirement provisions.	Compliant	Minutes of the Annual Stockholders Meeting of 31 March 2023 on the Directors' Compensation Report	A report on the compensation received by independent directors is given at the Annual Stockholders Meeting.
1	Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	Manulife Philippines 2022 Annual Report Related Party Transaction Committee Terms of Reference	The Company's Related Party Transaction Policy provides the framework for transactions between the Company and its related parties. The RPT Committee oversees transactions between related parties and reviews and approves any material transactions, ensuring that such are conducted at arm's length.
2	Company discloses material or significant RPTs in its Annual Company Report or Annual Corporate Governance Report, reviewed and approved by the Board, and submitted for confirmation by majority vote of the stockholders in the annual stockholders' meeting during the year.	Compliant	2022 Audited Financial Statement Minutes of the Annual Stockholders Meeting of 31 March 2023	An RPT report is given at regular board meetings. At the Annual Stockholders Meeting,
Recom	mendation 8.5 Company's corporate governance policies, programs and			
	procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	Cornorate Governance Manual	These are contained in the Manual and found on https://www.manulife.com.ph/about-

2			Corporate Governance ivianual	us/our-story/our-affiliates-and-
		Compliant		partners/manulife-financial-plans/corporate-
	Company's MCG is posted on its company website.			governance.html

	ANNUAL CORPORATE GOVERNANCE REPORT					
		Disclosure and 1	ransparency			
		Compliant/ Non-Compliant	Additional Information	Explanation		
	inciple 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's					
	endence and enhance audit quality. mmendation 9.1					
1	Audit Committee has a robust process for approving and		T	The Audit Committee has oversight of the		
1	recommending the appointment, reappointment, removal, and fees of the external auditors.	Compliant	Audit Committee Terms of Reference	External Auditor. It reviews the External Auditor's qualifications, fees, and scope/timing of work. It also recommends to the Board the appointment of the External Auditor.		
2	The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.	Compliant	Minutes of the Annual Stockholders Meeting of 31 March 2023	These matters are reviewed by the Audit Committee, Board of Directors, and ratified by the stockholders.		
3	For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.	Compliant	Minutes of the Annual Stockholders Meeting of 31 March 2023	External Auditor has not been subject to removal.		
Reco	mmendation 9.2					
1	1.Audit Committee Charter includes the Audit Committee's responsibility on: i.assessing the integrity and independence of external auditors; ii.exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii.exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	Compliant	Audit Committee Terms of Reference	These are contained in the Audit Committee Terms of Reference.		
2	Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	Compliant	Audit Committee Terms of Reference			
Reco	mmendation 9.3					

1	Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	12022 Audited Financial Statement	No non-audit fees are paid to the External Auditor to prevent conflict of interest.
2	Audit Committee stays alert for any potential conflict of			This is within the purview of the Audit
	interest situations, given the guidelines or policies on	Compliant A	Audit Committee Terms of Reference	Committee.
	non-audit services, which could be viewed as impairing	Compilant	Addit committee Terms of Reference	
	the external auditor's objectivity.			

	ANNUAL CORPORATE GOVERNANCE REPORT				
		Disclosure and			
		Compliant/ Non-Compliant	Additional Information	Explanation	
Princi	iple 10: The company should ensure that the material and re	portable non-financial and sustain	ability issues are disclosed.		
Reco	mmendation 10.1				
1	Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.	Compliant		The Company, through its parent company	
2	Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	Compliant	Manulife Philippines 2022 Annual Report Corporate Secretary's Certificate on Shared Services with Manulife Philippines	Manulife Philippines, has increased its focus on ESG (Enviromental, Social, and Governance). In 2022, the Company launced its Impact Agenda worldwide, with three pillars: (1) Empowering health and well-being to support the journey towards a better life; (2) Driving inclusive economic opportunities to create a more even playing field for all; and (3) Accelerating a sustainable future to preserve the planet we all share. The first pillar focuses on helping others choose healthier behaviours and smarter financial solutions by innovating behavioural insurance, elevating the mental health and well-being of people, and driving financial security to support the journey towards a better life. The second pillar revolves around the goal to help open up opportunities for all, accelerate the upward mobility of underrepresented groups, and make financial solutions more accessible. The third pillar involves our work to protect and restore our environment. The Company does its part to support the transition to a net zero economy, reduce its emissions, and provide nature-based solutions to help preserve the planet we all share.	

	Locally, the Company has focused on financial literacy and empowerment through its PesoSmart programs for students and women. It has also launced partnerships with Gawad Kalinga and Haribon.
	Manulife Global has also partnered with the National Geographic Society to better understand and mitigate the impact of climate change on significant heritage sites around the
	world and to secure the financial well-being of communities that rely on these places for their livelihoods. One of the chosen sites is the Cordillera Rice Terraces.

	ANNUAL CORPORATE GOVERNANCE REPORT				
	Disclosure and T	ransparency			
	Compliant/ Non-Compliant	Additional Information	Explanation		
Principle 11: The company should maintain a comprehensive and by investors, stakeholders and other interested users.	d cost-efficient communication chan	nel for disseminating relevant information. This	channel is crucial for informed decision-making		
Recommendation 11.1					
The company should have a website to ensure a comprehensive, cost efficient, transparent, and timely manner of disseminating relevant information to the public.		https://www.manulife.com.ph/ https://www.manulife.com.ph/about-us/our- story/our-affiliates-and-partners/manulife- financial-plans/corporate-governance.html	The website provides for this information and more.		

	ANNUAL CORPORATE GOVERNANCE REPORT				
		Internal Control System and R	isk Management Framework		
		Compliant/ Non-Compliant	Additional Information	Explanation	
	iple 12: To ensure the integrity, transparency and proper govagement framework.	ernance in the conduct of its affa	irs, the company should have a strong and effecti	ve internal control system and enterprise risk	
1	Company has an adequate and effective internal control system in the conduct of its business.	Compliant	Corporate Governance Manual, p. 15 Audit Committee Terms of Reference Secretary's Certificate on the Chief Risk Officer and Head of Audit Services	The Company has an internal audit function which performs with impartiality and with due professional care. The Internal Audit Head (Head of Audit Services) of parent company Manulife Philippines is Maleen Rodriguez. She reports quarterly to the Audit Committee on audit activities and performance relative to audit plans and strategies deployed.	
2	Company has an adequate and effective enterprise risk management framework in the conduct of its business.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 6-7 Audit Committee Terms of Reference Secretary's Certificate on the Chief Risk Officer and Head of Audit Services	The Company has a robust Enterprise Risk Management (ERM) framework. This provides a structured approach to implementing risk taking and risk management activities, supporting long-term revenue, earnings, and capital growth strategy. It is commuicated through risk policies and standards, which are intended to enable consistent design and execution of strategies across the organization. Katerina Suarez is the Chief Risk Officer of parent company Manulife Philippines. Her function is a shared service between this Company and Manulife Philippines, as is explained in the Secretary's Certificate provided on the topic.	
Reco	mmendation 12.2				
1	Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Compliant	Corporate Governance Manual, p. 15 Audit Committee Terms of Reference	In addition to the response provided in 12.1, the Internal Auditor provides periodic reports to the Audit Committee and management. This report includes significant risk exposures, control issues and such other matters as may be needed or requested.	

1	The company has a qualified Chief Audit Executive (CAE) appointed by the Board.	Compliant	Audit Committee Terms of Reference Manulife Philippines 2022 Annual Report Secretary's Certificate on the Chief Risk Officer and Head of Audit Services	The Head of Audit Services for parent company Manulife Phlippines is Maleen Rodriguez. This function is a shared service between this Company and Manulife Philippines, as is explained in the Secretary's Certificate provided on the topic. The Head of Audit Services provides independent, objective assurance that controls are effective and appropriate relative to the risk inherent in the business and that risk mitigation programs and risk oversight functions are effective in managing risks.
2	CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Compliant		
3	In case of a fully outsourced internal audit activity , a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	Compliant		The audit function is not outsourced.
Recon	I nmendation 12.4			
1	The company has a separate risk management function to identify, assess and monitor key risk exposures.	Compliant	Manulife Philippines 2022 Annual Report Audit Committee Terms of Reference	The Risk Management Team, headed by the Chief Risk Officer of Manulife Philippines, performs a shared service for this Company and its parent, Manulife Philippines. This team is responsible for establishing and maintaining the ERM Framework and overseeing the execution of individual risk management programs across the enterprise. Risk Management seeks to ensure a consistent enterprisewide assessment of risk, risk-based capital and risk-adjusted returns across all operations.
Recon	nmendation 12.5	0 11 1		K + : . C . : H . CI : [D:] O [C]
1	In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	Compliant		Katerina Suarez is the Chief Risk Officer of Manulife Philippines and provides a shared service to this Company. She is a member of the Manulife Philippines Executive Committee,

2	2 CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compilant	Secretary's Certificate on the Chief Risk Officer and Head of Audit Services	and has adequate authority, stature, resources, and support to fufill the responsibilities of her role.	
				Also see 12.4.	İ

	ANNUAL CORPORATE GOVERNANCE REPORT				
		Cultivating a Synergic Relati	onship with Shareholders		
		Compliant/ Non-Compliant	Additional Information	Explanation	
Princ	iple 13: The company should treat all shareholders fairly and	l equitably, and also recognize, pro	tect and facilitate the exercise of their rights.		
Reco	mmendation 13.1				
1	Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance .	Compliant		As stated in the Corporate Secretary's Certificate on Share Ownership, in 2022, of the 2,500,000 issued shares of the Corporation,	
2	Board ensures that basic shareholder rights are disclosed on the company's website.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual Amended By-laws https://www.manulife.com.ph/about-us/ourstory/corporate-governance.html https://www.manulife.com.ph/about-us/ourstory/our-affiliates-and-partners/manulife-	2,499,993 shares were owned by Manulife Philippines. The other seven shares were held by the Directors on behalf of MP in their capacity as director. That said, the Corporate Governance Manual ensures shareholders the following rights, among others: election of the board of	
		Compliant	financial-plans/corporate-governance.html Corporate Secretary's Certificate on Share Ownership	directors and instuction to the board on appointment of senior management. The Amended By-laws also details shareholder ownership rights. The MP Annual Report enumerates shareholder rights which include participation in major corporate acts.	
Reco	mmendation 13.2				
1	Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 21 days before the meeting.	Compliant	Notice of the Annual Stockholders Meeting of 31 March 2023 Annual Stockholders Meeting Minutes of 31 March 2023 Manulife Philippines 2022 Annual Report Corporate Secretary's Certificate on Share Ownership	The Notice of the Annual Stockholders Meeting was posted on the website on 8 March 2023, 23 days before the meeting.	
Reco	mmendation 13.3				
1	Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	Compliant		As stated in the Corporate Secretary's Certificate on Share Ownership, in 2022, of the 2,500,000 issued shares of the Corporation, 2,499,993 shares were owned by Manulife Philippines. The other seven shares were held by the Directors on behalf of Manulife Philippines in their capacity as director.	

2	Minutes of the Annual and Special Shareholders' Meetings are available on the company website within five business days from the end of the meeting.	Compliant	Minutes of the Annual Stockholders Meeting of 31 March 2023 https://www.manulife.com.ph/about-us/our-story/our-affiliates-and-partners/manulife-financial-plans/corporate-governance.html	Because the Company is a stock insurance corporation with one owner (Class 1), then the following requirements for annual stockholders' meetings should not be required per IC CL 2015-23: (a) vote and tabulation procedures before meeting; (b) that shareholders have an opportunity to ask questions and raise issues; (c) that questions and answers were recorded; (d) vote by poll; (e) independent party to count votes; (f) results of votes be publicly available the next working day; (g) notice 28 days before the meeting; (h) minutes of the meeting posted one day after; (i) secure electronic voting in absentia; and (j) policy/practice to encourage attendance of shareholders. In 2023, Minutes of the Annual Stockholders Meeting with results of the votes taken during the meeting were posted on the Company's website on the next business day. In 2023, the Chair, CEO, and Chair of the Audit Committee all attended the Annual Stockholders Meeting.
	nmendation 13.4		-	
1	Board has an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner	Compliant	Code of Business Conduct and Ethics	The COBE states the process to be followed for reporting of suspected or potential illegal or unethical behaviour.
2	The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Compliant	Code of Business Conduct and Ethics (mentioned in the Corporate Governance Manual, p. 3)	The Manual gives reference to the COBE which contains dispute mechanisms and procedures.

		ANNUAL CORPORATE G	OVERNANCE REPORT	
		Duties to Sta	akeholders	
		Compliant/ Non-Compliant	Additional Information	Explanation
Princi	iple 14: The rights of stakeholders established by law, by cor	ntractual relations and through volu	untary commitments must be respected. Where	e stakeholders' rights and/or interests are at stake
stake	holders should have the opportunity to obtain prompt effec	tive redress for the violation of the	ir rights.	
Recor	mmendation 14.1			
1	Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 10 Corporate Secretary's Certificate on Shared Services with Manulife Philippines	Stakeholders include internal and external parties. Customers: The Company endeavors to offer customers real value through highest quality products, service, advice, and sustainable value. Key initiatives include LoveworCX, an internal service-culture building program aimed at strengthening the value of "obsessing about the customer"; Manulife Online which provides clients more flexible payment options and hassle free transactions; and Electronic Point of Sale tool or ePOS, a digital end-to-end sales tool that advisers can use to help their clients find the right products, generate proposals, and submit applications. Manulife also leverages all its digital suite of products to accommodate cashless transactions and other inquiries, especially when customers need it most. Employees: See 15.1.

Recommendation 14.2			Suppliers/partners: The Company has put in place a framework of policies, processes and tools, as well as a team of sourcing and contracts experts to assist in procurement, outsourcing and vendor risk management objectives. The Company also has a Supplier Selection Criteria to be followed. Manulife strives to maintain the highest standards of integrity and is committed to fair competition in all its dealings with vendors. ESG/CSR: See 16.1
Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders. Recommendation 14.3	Compliant	Manulife Philippines 2022 Annual Report Corporate Governance Manual, p. 10 Code of Business Conduct and Ethics	The Company's <i>Privacy Policy</i> ensures the protection of stakeholders' personal and sensitive information. Information Protection Training is also conducted for all employees annually. The <i>Code of Business Conduct and Ethics</i> provides standards for ethical behaviour when representing the Company and dealing with stakeholders, while the <i>Whistle Blowing Policy</i> encourages the reporting of suspected/potential illegal or unethical behavior through the <i>Ethics Hotline</i> while protecting the whistleblower. The Company also has an <i>Anti-Bribery and Corruption Policy</i> , and training is conducted for this annually. Other policies that ensure fair treatment and protection of stakeholders include <i>The Anti-Money Laundering and Anti-Terrorist Financing Policy, Gifts and Entertainment Policy, Insider Training Policy, Procurement Policy, and Health and Safety <i>Policy</i>.</i>

1	Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.			Customers may obtain assistance for questions on their policies, claims, and other issues through the website, or via the Customer Hotline (+632 8884 7000 or toll free through 1 800 1 888 6268) or email (phcustomercare@manulife.com). The Code of Business Conduct and Ethics provides standards for ethical behaviour when
		Compliant	Code of Business Conduct and Ethics Manulife Philippines 2022 Annual Report	through the website, or via the Customer Hotline (+632 8884 7000 or toll free through 1 800 1 888 6268) or email (phcustomercare@manulife.com). The Code of Business Conduct and Ethics
				grievances anonymously.

	ANNUAL CORPORATE G	OVERNANCE REPORT	
	Duties to Sta		
	Compliant/ Non-Compliant	Additional Information	Explanation
iple 15: A mechanism for employee participation should be mmendation 15.1	developed to create a symbiotic en	vironment, realize the company's goals and pa	The Employee Corner of the MP Annual Repor
Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.	Compliant	Manulife Philippines 2022 Annual Report	Philosophy, Global Recognition Program, Training and Development, and Employee Health and Wellness. The Company's Health and Safety Policy is also in place, and it complies with all DOLE require guidelines on health and safetly. Other company-initiated safety and health activities include: COVID-19 Prevention and Control Program, Drug-Free Workplace, Menti Health, Monthly Safety Committee Meetings, and COVID Incident Management Team Meetings. The Company also regularly reviews its OSH Program.
mmendation 15.2			In 2021, the Company launched Fuel Up Frida where employees dedicate the second Friday of each month to learning new skills. Employees also enjoyed five additional days of paid leave for focus on health and wellness. Employees are also encouraged to participate in learning sessions and programs on health and wellness. The Company fosters diversity, equity, and inclusion through resource groups Professionals Reaching Out for Unity and Diversity (PROUD) and the Global Women's Alliance.

2	Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture	Compliant	Manulife Philippines 2022 Annual Report Code of Business Conduct and Ethics	The Company has the following policies in place: Privacy Policy, Code of Business Conduct and Ethics, Anti-Bribery and Corruption Policy, and Anti-Money Laundering and Anti-Terrorist Financing Policy, among others. The Whistle Blowing Policy is also in place to encourage the reporting of suspected/potential illegal or unethical behavior. Protection of the whistleblower is ensured. Trainings for Information Security (Privacy), Code of Business Conduct and Ethics, Anti-Bribery and Corruption, and AML/ATF are conducted annually for employees and advisers.
Recon	nmendation 15.3 Board establishes a suitable framework for		Τ	T
	whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.	Compliant		For employees or agents, the Code of Business Conduct and Ethics provides standards for ethical behaviour when representing the Company and dealing with stakeholders, while
2	Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	Compliant	Manulife Philippines 2022 Annual Report manulifeethics.com Audit Committee Terms of Reference	the Whistle Blowing Policy encourages the reporting of suspected/potential illegal or unethical behavior through the Ethics Hotline. It is also the policy of the Company not to allow retaliation for reports of misconduct by others made in good faith. Directors, officers, employees, representatives and other associates are expected to cooperate in internal investigations of misconduct. Employees are also encouraged to report by hotline where they are dutybound to report suspected unethical behaviors or air their grievances anonymously.

3	Board supervises and ensures the enforcement of the		The Compliance Officer gives a Compliance
	whistleblowing framework.		Report to the Audit Committee.
		Compliant	

Entity: MANULIFE FINANCIAL PLANS, INC.

	ANNUAL CORPORATE G	OVERNANCE REPORT	
	Duties to Sta	keholders	
	Compliant/ Non-Compliant	Additional Information	Explanation
Principle 16: The company should be socially responsible in all it	ts dealings with the communities wh	ere it operates. It should ensure that its interac	tions serve its environment and stakeholders in
positive and progressive manner that is fully supportive of its co	· ·	•	
Recommendation 16.1			
Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.	Compliant	Manulife Philippines 2022 Annual Report	See response to 10.1 and 10.2.